

Justice Experience

Name of Project	Year	Country	Recipient	Short Description
Burundi National Justice Sector Strategy	2010	Burundi	Government of Burundi (funded by World Bank)	Support to Government of Burundi to develop National Justice Sector reform Strategy
DFID Policy advice	2010	Worldwide	DFID	Development of policy paper for DFID on their Security and Justice programming in light of DFID's commitment in White Paper IV to enhance S&J spend and to regard Security and Justice as a basic service. Key issues included: integration of approaches to security and justice, review of funding modalities, and evaluation of past DFID S&J programmes. Development of strategic recommendations for future approaches
Review of Security, Justice and Growth Programme	2010	Nigeria	DFID	LDP director Clare Manuel led an eight person team reviewing DFID's Security, Justice and Growth Programme in Nigeria (£35 million over five years), with particular responsibility for the reviewing the Growth Component (including commercial law reform, dispute resolution and land reform)
Development of Justice Sector How to Note	2009	Worldwide	Danida	Development of How To Note on Justice Sector Reform for Danida staff worldwide, in light of Danida's new Democratisation and Human Rights Strategy. Provided strategic guidance and practical advice on taking forward programme based approach to justice sector reform.
DFID Rule of Law Course	2008	Worldwide	DFID	Assistance to DFID with development of their Rule of Law Course, in particular design and delivery of module on sector- wide / programme based approaches to justice sector reform.
Development of Government of Rwanda Justice, Reconciliation, Law & Order Strategy and Budgeting Framework	2008	Rwanda	Government of Rwanda (funded by EU)	LDP worked with the Government of Rwanda to develop a three year costed prioritised Strategy for the Justice Sector. A key focus was on reconciliation and institution building in the after-math of the 1994 genocide. Working closely with all the institutions in the Sector we facilitated and led the development of a costed Strategy and detailed funding arrangements for donors through a budget sector support mechanism.
Justice Sector Development Programme	2006-2009	Sierra Leone	Government of Sierra Leone (funded by DFID Justice Sector Development Programme)	LDP worked closely with justice sector stakeholders in Sierra Leone over 18 months in a highly participatory process to develop Government of Sierra Leone Justice Sector Reform Strategy now approved by Cabinet. The Strategy prioritises key reforms and investments for the Government's three year planning cycle. It includes a costed, prioritised, sequenced action plan. The Strategy contains measures to build justice and security in the post conflict era. The priority is justice at the community level – "primary justice". Other areas of focus in the Strategy include commercial justice – improving Sierra Leone's contract enforcement processes and strengthening the rule of law. Cross institutional structures linked to the Medium Terms Expenditure Framework were developed in a highly participatory manner. Civil Society organisations were consulted and their role in the implementation and monitoring and evaluation of the Strategy defined.

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Security Justice and Growth Programme	2006 - 2007	Nigeria	Government of Nigeria (funded by DFID)	Undertook a scoping study identifying priorities for action and developed prioritised action plan to take forward best practice Fast Track Commercial Courts in Nigeria
Development of DFID Malawi Justice for All programme	2006	Malawi	DFID	Design of DFID programme of assistance to Malawi's justice sector. Key interventions include strengthening justice at the community level, including through community policing and strengthening magistrates courts and traditional justice mechanisms; developing paralegal advice mechanisms and a legal aid bureau. The design also included support to the justice sector's planning and resource allocation processes.
Review of DFID Safety, Security and Access to Justice Programmes	2006	Worldwide	DFID	Review of DFID's safety security and access to justice programmes worldwide, with in depth case studies emphasis on Balkans, Bangladesh, Malawi and Nigeria to assess the key lessons from experience and make recommendations on the way forward in light of transfer of responsibility for justice programme from Policy Division to the Conflict, Humanitarian and Security Department.
Rwanda Investment Climate Project	2006	Rwanda	Government of Rwanda (funded by ICF)	Design of Government of Rwanda's Investment Climate project. The project was subsequently accepted for funding by the Investment Climate Facility (its first ever project). Project was focused on enhancing Rwanda's investment climate and comprised commercial dispute resolution, business registry and licensing, and land registry components
Guyana Legal Sector Reform programme	2005	Guyana	Government of Guyana	LDP worked with the Government of Guyana to develop an holistic legal sector reform programme. Embracing all the institutions in the sector, who had previously worked largely independently, the programme developed cross- sectoral implementation structures and monitoring and evaluation framework. Key areas of reform included (i) commercial justice and alternative dispute resolution interventions to increase efficiency and speed of justice delivery to private sector and (ii) reforming the operations of the criminal justice system, particularly the prosecution service.
Governance, Justice, Law and Order Sector programme development	2004	Kenya	DFID	Strategic assistance to DFID in development of support to Government of Kenya's Governance, Justice, Law and Order Sector Programme – a multi donor funded, multi- institutional programme.
Commercial justice component - Fiscal and Economic Recovery Project	2004	Dominica	Government of Commonwealth of Dominica (Funded by DIFD)	Development and implementation of legal sector reform/commercial justice component of the DFID project (Subcontractor to Oxford Policy Management leading on enabling environment aspects of the project).

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<ul style="list-style-type: none"> Legal Sector Component -Business Sector Programme Support 	2003	Ghana	Government of Ghana (Funded by Danida)	Development of Legal Sector Component of Danida's private sector development programme. Focus was on integrating interventions to enhance access to justice for businesses in Ghana (especially micro and small enterprises) within developing fully-fledged safety, security and access to justice programme.
Development of Expanded Kenya Legal Sector Reform Programme	2002	Kenya	Government of Kenya (Funded by DFID, also supported by EU and other donors)	Development of Kenya's expanded legal sector reform programme, to include police, prisons and other criminal justice institutions in addition to the courts and state law services. Strategy developed was holistic, included focus on linkages between formal and formal justice systems. Approach was participatory – involving all stakeholders in the justice system (including NGOs and civil society organisations). Key aspects were positioning of the Strategy under the PRSP, and the medium term expenditure framework, and in multi-donor funding environment.
Commercial Justice baseline study	2001	Uganda	Government of Uganda (Funded by DFID via budget support)	Baseline Study for Uganda's Commercial Justice Reform Programme focused on private sector perceptions and experiences of civil dispute resolution in Uganda, especially micro and small enterprises.
Business Environment Strengthening for Tanzania	2000 - 2001	Tanzania	Government of Tanzania (Funded by DIFD, Sida and Royal Netherlands Embassy)	Development of a comprehensive, strategic programme for enhancing the enabling environment for private sector development in Tanzania. A key focus of the design was on improving the justice environment (especially for micro and small enterprises). The President and Government have recently embraced this programme as a key policy initiative, and LDP has provided further advice on implementation, monitoring and evaluation.
Commercial Justice Study	2000	Kenya	Government of Kenya (Funded by DFID)	Study to assess extent to which justice system in Kenya provides for swift and impartial resolution of commercial disputes and thus facilitates private sector-led economic growth; identify constraints on commercial justice in Kenya and make detailed recommendations as to how they can be addressed.

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Long-term justice adviser	1996 - 2000	Uganda	Government of Uganda (Funded by DFID and Austrian Government, supported by other donors)	Prior to the formation of LDP, Clare Manuel a founder director was for 4 years a senior adviser in Uganda in the Uganda Law Reform Commission and the Ministry of Justice